# Thompson & Trautz LLC.

# **Ever Vail Fiscal Impact Report**

#### Summary

Thompson & Trautz LLC has been retained as an independent consultancy to provide analysis as to the potential financial impacts, revenue and expenditures, the planned Vail Resorts development project Ever Vail will have on the Town of Vail. Our analysis is based on information provided from Vail Resorts Development Company, Town of Vail, Eagle County Assessor, and various other consultants currently engaged to work on this project.

The results of our analysis estimate that the project will generate for the Town of Vail onetime revenue of \$31.6 million as well as \$7.4 million at build out in ongoing annual revenue that includes \$4.7 million from Tax Increment Financing (TIF).

| TIF Revenue<br>Sales Tax - Condo Lodging<br>Sales Tax - Hotel Lodging<br>Sales Tax - Utilities<br>Sales Tax - Retail & F&B<br>RETT | \$ | 4,737,318<br>691,734<br>505,890<br>54,260<br>837,456<br>486,000 |
|--|----|---|
|  | \$ | 7,312,658   |
| One Time Revenues  |    |   |
| RETT   | \$ | 9,666,000   |
| Use Tax - Building Materials   |    | 16,000,000  |
| Permits & Fees   |    | 5,430,000   |
| Traffic Impact Fees  | _  | 500,000   |
|  | \$ | 31,596,000  |

Annual Revenues

We estimate the additional operating and capital costs to the Town of Vail will be less than the estimated annual and one time revenues. A detailed analysis follows with explanation as to the individual components of the revenue and expenditure totals. It is critical to note that all amounts used are in today's dollars and are NOT adjusted to reflect inflation and are pre 2007 recession. The estimated revenues are based upon the project being 100% built out and all commercial spaces occupied as presented. See the enclosed spreadsheet at the end of this document for the calculations. Unless noted occupancies and room rates are annual averages. This report does not attempt to address or quantify the obvious significant economic benefit and spin off in the community at large resulting from Vail Resorts Development Company spending in the region of \$1.2 billion on materials, labor and services, providing jobs and trade in the community, during the course of construction on the Ever Vail project.

#### **Property Tax Revenue**

The Ever Vail project, upon completion, will increase the assessed property valuation in the impacted area by \$102 million. Currently the assessed value of the properties occupying the impacted land is \$5.5 million. The project is in the Lionshead TIF District that was formed in 2005. The TIF district has a 25-year lifecycle starting in 2005 thereby having the capacity to generate revenue through 2030. Based on a TIF mill levy of 46.124 the project is estimated to generate \$4.7 million in TIF revenue annually. Once the TIF district expires the incremental property tax revenue to be generated from the Town of Vail's mill levy of 4.979 mills is \$511,385.

Incremental Assessed Value by Source

|                              | Actual Value        | As | ssessed Value |
|------------------------------|---------------------|----|---------------|
| Condominiums                 | \$<br>966,600,000   | \$ | 76,941,360    |
| Deed Restricted Residential  | 34,560,000          |    | 2,750,976     |
| Hotel (Cost is actual value) | 66,000,000          |    | 6,960,000     |
| Commercial - Office          | 12,218,182          |    | 3,543,273     |
| Commercial - Restaurant/Clul | 17,689,091          |    | 5,129,836     |
| Commercial - Retail          | 44,442,424          |    | 12,888,303    |
| -                            | \$<br>1,141,509,697 | \$ | 108,213,748   |
| Current Assessed Value       |                     |    | 5,505,440     |
|                              |                     |    |               |
| Incremental Assessed Value   |                     | \$ | 102,708,308   |

Assessed value is the actual value of real property determined by the county assessor multiplied by the assessment rate of 7.96% for residential property and 29% for commercial property. The actual value of the 358 condominium units is based on a sales price of \$1,800 per square foot. The assessed value of the 120 hotel units is \$200,000 per room which is determined by comparing assessed values of other comparable hotels in Vail, Beaver Creek and Bachelor Gulch. The County uses an income approach versus a market value approach to determine the assessed value for Hotels. The cost of the proposed hotel will be approximately \$66 million but the income approach to determining assessed value produces \$24 million which is substantially less than cost or market value.

The 155,575 square feet of commercial space includes office, restaurant/Club and retail. The commercial space is valued for property taxes by dividing the projected lease rate per square foot by a cap rate of 8.25%. The lease rate for office and restaurant/club is \$30 per square foot and retail \$50 a square foot. The cap rate of 8.25% is based upon discussions with the county assessor staff.

#### **Sales Tax Revenue**

Sales tax revenue will be generated by lodging, food and beverage and retail sales. The sales tax rate on all but short term lodging sales is 4% and on short-term lodging revenue it is 5.5%. The Town of Vail does not collect sales tax for sales made on the mountain; however, a lift tax of 4% is paid to the Town of Vail on passes and lift tickets sales. Total annual sales tax at build out is estimated to be \$2 million as follows.

Sales Tax by Source (thousands)

| Condo Lodging | \$<br>692   |
|---------------|-------------|
| Hotel Lodging | 506         |
| Utilities     | 54          |
| Retail & F&B  | <br>837     |
|               | \$<br>2,089 |

The sales tax on lodging sales is based on the short rental of condominiums and hotel rooms. We estimate that \$1.1 million in lodging sales tax will be generated from the proposed lodging. It is estimated that 50% of the condo owners (358 total units) will rent their units at an average daily rate (ADR) of \$550 with an estimated occupancy rate of 35%. The 120 hotel rooms will be rented 60% percent of the time at an ADR of \$350. These numbers are based upon what similar properties are experiencing. At this time there are no lodging revenues being generated on the development site.

Ever Vail's buildings could generate \$54,260 in sales tax on the electric and natural gas used. Based upon other properties the annual gas per room is \$843 and electric is \$1,050. The 1,531 underground parking structure stalls is estimated to cost \$295 per stall for heat and electricity.

We estimate the Ever Vail project will generate sales tax revenue of approximately \$837,456 on Retail and F&B sales. This estimate is based on the number of people occupying the proposed lodging. We estimate that each lodging guest spends on average \$100 a day in retail and F&B. Condos are occupied by 4 people when either used by owners or when used by guests who rent them. Based on prior experience of similar properties owners who are not in the rental pool will use their units 25% of the time and units in the rental pool will rent them 35% of the time. The combined occupancy of the Condos in a rental pool and non-rented condo's is 30%. Hotel units generate 2 guests per unit and are occupied 60%.

The Town currently collects sales tax from approximately 4 businesses on the development site. The sales tax collected from these four businesses has not been subtracted from the projected revenue since that information is proprietary and was not provided to us by the Town.

### **Real Estate Transfer Tax Revenue (RETT)**

The Town of Vail collects a 1% RETT on all real property sales. Onetime revenue of \$9.7 million may be collected on the first sale of all 358 condo units at \$1,800 a sq. ft. The resale of the units will generate on average \$2.7 million or \$27,000 in RETT revenue annually per unit. We project the turnover to be at 5% or 18 units sell a year generating \$486,000 in annual revenue.

### Lift Tax Revenue

The Town collects a 4% admission tax on all lift tickets and ski passes sold. We recognize the Ever Vail project will have an impact on lift tax revenue the amount has not been included in this report.

### **Other One Time Revenues**

Use Tax and Permit Revenues

The Town collects a use tax on building materials that is anticipated to generate \$16 million in revenue for the town. Permits and impact fees are estimated to generate \$5.9 million for the Town. The actual traffic impact fee is estimated to be \$2.5 million but anticipates an offset of \$2 million.

## **Town of Vail Fiscal Costs**

Our study projects the Ever Vail project could bring approximately 209,000 additional guests annually to the Town of Vail. These guests, as well as the resources and requirements that development adds, will require the Town to provide additional services.

The additional services to be provided are relatively small when you consider the infrastructure of the Town is extensively developed and has the capacity to handle additional service pressures. Additionally, it has to be considered that the Ever Vail project is mitigating most of its impacts with the enhancement of roadways and roundabouts, the addition of sidewalks and other pedestrian ways, and the addition of bus stops and transit facilities. The project is proposed to be governed internally with a metro district with all of the internal improvements, including streets and plazas, to be owned and maintained by the district and the owners. All of these provisions act to reduce reliance on the Town for services.

To attempt to quantify any potential service impacts to the Town we reviewed the current budget as well as the projected budgets. We also have asked the Town of Vail's staff to provide us with an estimate of what the fiscal impacts of Ever Vail will be and have not received any estimates. Greg Hall the Town's director of public works said that the largest expense would be additional bus service. Other expenses could include additional snow plowing for a larger frontage road and maintenance, landscaping, lighting of medians. Greg Hall, the Town's director of public works did not seem to think the Town's costs would exceed the projected revenues from the project.

There will be 3 other major developments opening in the Town of Vail over the next 3 years: Solaris, Ritz, and Four Seasons. The Town's 2010 budget and forecast budget for 2011 – 2014 includes no increase in staffing to service these new projects coming on line. We believe from talking with staff and reviewing the Towns 2010 budget that the projected revenue from Ever Vail will cover any reasonable additional operating or capital costs to the Town of Vail.

Should the Town quantify the impacts to the operating and maintenance budgets, we are happy to include them in this report.

### Ever Vail Development

| Annual Pro  | ,              |                 |                   |                    |    |                 |                   |
|---|----------------|-----------------|-------------------|--------------------|----|-----------------|-------------------|
| Use of Space  | Units          | No. Of<br>Sq Ft | Value<br>Per Unit | Value<br>Per Sq Ft |    | Actual<br>Value | Assessed<br>Value |
|   | Units          | SYFL            | Per Unit          | Per Sy Fi          |    | value           | value             |
| Residential   | 358            | 537,000         | \$ 2,700,000      | \$ 1,800           | \$ | 966,600,000     | \$<br>76,941,360  |
| Deed Restricted Residential                             | 48             | 57,600          | 720,000           | 600                |    | 34,560,000      | 2,750,976         |
| Hotel   | 120            |                 | 200,000           |                    |    | 66,000,000      | 6,960,000         |
| Commercial - Office                                     |                | 33,600          | 30                | 364                |    | 12,218,182      | 3,543,273         |
| Commercial - Restaurant/Club                            |                | 48,645          | 30                | 364                |    | 17,689,091      | 5,129,836         |
| Commercial - Retail                                     |                | 73,330          | 50                | 606                |    | 44,442,424      | 12,888,303        |
|   |                |                 |                   |                    |    | 1,141,509,697   | 108,213,748       |
| Minus the current assessed value of land and property   | that now exist | s               |                   |                    |    |                 | 5,505,440         |
| Incremental increase in Assessed Value                  |                |                 |                   |                    |    |                 | <br>102,708,308   |
| Town of Vail Property Tax Revenue (4.979 mills)         |                |                 |                   |                    |    |                 | <br>511,385       |
| Potential Revenue TIF Revenue@ 46.124 Mills From I      | Property Tax   |                 |                   |                    |    |                 | \$<br>4,737,318   |
|   |                |                 |                   |                    |    |                 |                   |
| Annual SalesTa  | x and RETT     | Revenues (      | Generated f       | rom Ever           | Va | il              |                   |
| Sales Tax Revenue                                       |                |                 |                   |                    | G  | Bross Sales     |                   |
| Condo Lodging (35% Occupancy, Room Rate \$550, U        | nits Rented 17 | 9)              |                   |                    |    | 12,576,988      | \$<br>691,734     |
| Hotel Lodging (60% Occupancy, Room Rate \$350, Un       | its 120)       |                 |                   |                    |    | 9,198,000       | 505,890           |
| Utilities   |                |                 |                   |                    |    | 1,356,499       | 54,260            |
| Retail and Food & Beverage (30% Occupancy Condo,        | ,              |                 |                   |                    |    | 20,936,400      | 837,456           |
| (4/ppl per Condo, 2/ppl per Hotel, spending \$100/day i | n Iown)        |                 |                   |                    |    |                 | <br>2,089,340     |
| Real Estate Transfer Tax                                |                |                 |                   |                    | \$ | 48,600,000      | 486,000           |
|   |                |                 |                   |                    |    |                 | \$<br>2,575,340   |
| C   | ne Time Re     | venues fron     | n Ever Vail       |                    |    |                 |                   |
| Real Estate Transfer Tax                                |                |                 |                   |                    | \$ | 966,600,000     | \$<br>9,666,000   |
| Use Tax on building                                     |                |                 |                   |                    |    |                 | 16,000,000        |
| Permits & Fees  |                |                 |                   |                    |    |                 | 5,430,000         |
| Traffic Impact Fee                                      |                |                 |                   |                    |    |                 | 500,000           |
|   |                |                 |                   |                    |    |                 | <br>,             |
| Total One Time Fees                                     |                |                 |                   |                    |    |                 | \$<br>31,596,000  |

| People & Room Nights Generated                   |     |          |               |             |
|--|-----|----------|---------------|-------------|
|  |     |          |               |             |
|  |     |          | People Per Yr | People      |
|  | No. | Of Rooms | Per Room      | Generated   |
| Non Rental Sales Tax                             |     |          |               |             |
| Condo (30% Occupancy, 4 people per room)         |     | 358      | 438           | 156,804     |
| Hotel (60% Occupancy, 2 people per room)         |     | 120      | 438           | 52,560      |
| People Generated                                 |     |          |               | 209,364     |
|  |     |          | Days Per Year |             |
| Rental Sales Tax                                 | No. | Of Rooms | Per Room Occ  | Room Nights |
| Condo (50% Rented, 35% Occupancy)                |     | 179      | 128           | 22,867      |
| Hotel (60% Occupancy)                            |     | 120      | 219           | 26,280      |
| People Nights                                    |     |          |               | 49,147      |
|  |     |          |               |             |
| Data Assumptions                                 |     |          |               |             |
| CONDOMINIUMS                                     |     |          |               |             |
| # people generated per unit                      |     | 4        |               |             |
| Number of Condo's                                |     | 358      |               |             |
| Percent of condos rented                         |     | 50%      |               |             |
| Occupancy rate of condos rented                  |     | 35%      |               |             |
| Condominum nightly rental rate                   | \$  | 550.00   |               |             |
| Occupancy rate of condos not rented              |     | 25%      |               |             |
| HOTEL  |     |          |               |             |
| # people generated per unit                      |     | 2        |               |             |
| Number of Rooms                                  |     | 120      |               |             |
| Occupancy rate                                   |     | 60%      |               |             |
| Hotel Rental Rate                                | \$  | 350.00   |               |             |
| Guest Spending Per Day in Vail (not on mountain) | \$  | 100.00   | /day          |             |
| Utilities  |     |          |               |             |
| Annual Gas per Room                              | \$  | 843      |               |             |
| Annual Electric per Room                         | \$  | 1,050    |               |             |
| Parking Stalls                                   | \$  | 1,531    |               |             |
| Annual per stall Gas & Electric                  | \$  | 295.00   |               |             |